Financing essential health services in countries experiencing extreme fragility - contrasting approaches in the Somali States, South Sudan, DRC & Libya

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Navigating fragility: lessons from health system research and practice

October 5<sup>th</sup> 2018 - 11:00 - 15:30

Queen Margaret University – Conference Suite

#### Themes

- essential service & health benefits packages
- financing
- financial management & tracking of inputs
- service delivery
- procurement models
- where gains can be made (in capacity building in the face of political fragility and insecurity).



# Essential service & health benefits packages

| AN ESSENTIAL PACKAGE OF HEALTH SERVICES Scription 2003 | Somali States<br>(Federal<br>Member States/<br>Somaliland)                        | South Sudan   | DRC  | Libya  |
|--|---|---|--|--|
| EPHS   | yes   | yes   | yes  | In development                                 |
| Health<br>benefits<br>package                          | in theory free SRMNCH services. Piecemeal donor coverage.                         | In theory PHC free,<br>financed entirely by<br>donors (HPF. WB. +<br>additional programmes) | Donor-financed vaccines, 3 disease services. Wider PHC package in select HF in select provinces. Much donor experimentation. | In theory 'everything' paid by state           |
| Health<br>compact                                      | Developing Federal engagement with EPHS & HBP but in practice no actual 'buy-in'. | Donor-supported MOH commitment. Not currently possible to interpret a government intention. | No government commitment. WB promoting UHC & QOC and reform of recruitment & health financing.                               | In theory entire health servcie state provided |

**Teaser**: which should come first? Social compact, EPHS or HBP?

# Financing

|   | Somali States   | South Sudan   | DRC   | Libya       |
|---|---|---|---|-------------|
| Who pays for services?  | Donors & OOP. Diaspora.                                       | Donors & OOP  | Donors & OOP. Limited encouragement of co-financing.          | State & OOP |
| Who promotes Health Benefits Package with significant investment? | DFID, EU, bilaterals,<br>humanitaria<br>funding,<br>GF, Gavi, | HPF, WB, bilaterals, humanitarian funding GF, Gavi, | WB, DFID, USAID,<br>EU, humanitarian<br>funding,<br>GF, Gavi, | State       |

**Teaser:** is 'humanitarian funding' counted under service package delivery?

### Finanacial management & tracking of financial inputs

|                                   | Somali States   | South Sudan  | DRC  | Libya   |
|-----------------------------------|---|--|--|---|
| Is spending visible?              | Limited FM capacity to give a clear picture. Government spending on salaries. | Yes from HPF & WB, less so from bilateral & humanitarian inputs. Government spending on payroll. | Yes with harmonised donor provincial one system of payments. Not with provincial ministry budgets. | No visibility of government spending outside payroll. Procurment particularly hard to add up. |
| MOH Financial management capacity | Limited   | Limited  | Limited, some improvements in budget cycle. PMU for donors.  | High, but split between different institutions.   |

**Teaser:** is the lack of financial information deliberate?

# Service delivery

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|--|--|--|---|---|
|  | Somali States  | South Sudan  | DRC   | Libya   |
| Service delivery model   | NGOs supporting state & local facilities.                                | NGOs with county or facility contracts               | Provincial <i>Contrat Unique</i> ; and provincial purchasing agencies; & PBF. NGOs & faith-inspired institutions; | All centrally provided, by different centres.   |
| Statebuiding?  | Support FMS management of service delivery. Promote social compact/ UHC. | Support state/county management of service delivery. | Strengthening provincial & district managent. Increased central oversight. Promote social compact/ UHC.           | Do anything to improve resource management. Support budget holding by regions and facilities. |
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# Procurement models

|                                 | Somali States  | South Sudan  | DRC  | Libya   |
|---------------------------------|--|--|--|---|
| Who procures & distributes?     | Donors, service providers, private sector, warehousing in states.  | Donor central tenders & distribution; service providers.         | Donor strategic purchasingn of drugs & supplies. Large % bought in private sector. | Various non-<br>transparent state<br>committees.                            |
| What improvements are possible? | Find flexible local solutions.   | Strengthen 'parallel' supply chain for future adoption by state. | Increase donor use of regional depots. Open up supplies from the east.             | Need highest level commitment to transparency & major institutional reform. |
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## Where gains can/ are be(ing) made (capacity building)

|                     | Somali States   | South Sudan   | DRC   | Libya  |
|---------------------|---|---|---|--|
| Financing           | Slow increase in donor commitment to financing of EPHS. Needs to be by state & region. Potential for more diversification of revenue sources. | Harmonised donors & WB. Need greater harmonisation with 'humanitarian' financing. | Donor harmonisation in provinces                        | Lack of decentralisation plan makes financing tracking by region impossible.  New social insurance fund for teachers |
| Financial mangement | Good time to invest in FM in states.  | Not currently easy.   | Support to MOH<br>FM.(& large DFID WB<br>PFM programme) | Not yet possible?<br>Needs concerted donor<br>effort.  |
| Payroll reform      | Good time for reform.   | Approachable.   | Substantial insight from some provinces                 | A good place to start?   |

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Tasters & teasers





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